Rafael E. Ruiz INVOICE # 2021-02

Lawrence, MA 01843 DATE: February 28, 2021

Billed to: Federal Monitor, PRPB/USDOJ Agreement For service: February 1-28, 2021

Description	HOURS	RATE	AMOUNT
Feb 1- Monitor Team weekly conference	1 hr.	\$150/hr.	\$150.00
Feb 8- Monitor Team weekly conference	1 hr.	\$150/hr.	\$150.00
Feb 15- Monitor Team weekly conference	1 hr.	\$150/hr.	\$150.00
Feb 18- Zoom meeting with Monitor re 600-629,			
Zoom meeting with Parties, P. 253 meeting	3 hrs.	\$150/hr.	\$450.00
Feb 19- Data request. Re CMR-04	3.5 hrs.	\$150/hr.	\$525.00
Feb 22- Monitor Team weekly conference	1 hr.	\$150/hr.	\$150.00
Feb 23- Review PRPB policies, manual, prep report	7 hrs.	\$150/hr.	\$1,050.00
Feb 24- Review PRPB policies, prep report	7.5 hrs.	\$150/hr.	\$1,125.00
Feb 25- Review PRPB policies, prep report	9 hrs.	\$150/hr.	\$1,350.00
Feb 26- Review PRPB policies, prep report	6 hrs.	\$150/hr.	\$900.00
Feb 28- Review PRPB policies, prep report	8 hrs.	\$150/hr.	\$1,200.00
Phone calls, emails, texts among Monitor Team	3.5 hrs.	\$150/hr.	\$525.00

TOTAL BILLED

\$7,725.00

I hereby certify that the amount billed in this invoice is true and correct and responds to the number of hours worked in my capacity as a Member of the Federal Monitor Team. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

Rafael E. Ruiz

12 Crestshire Dr.

__Date: February 28, 2021